

UNITED STATES INTELLIGENCE BOARD  
HUMAN SOURCES COMMITTEE

HSC-M-034

24 February 1975

## Minutes of the Thirty-Fourth Meeting, 21 February 1975

Members or Representatives Present

Acting Chairman	- Lt. Gen. Samuel V. Wilson	
CIA	- [REDACTED]	25X1
State	- Mr. John B. Thro (M)	
DIA	- [REDACTED]	25X1
NSA		
Treasury	- Mr. David Laux (M)	
Army	- Brig. Gen. Eugene Kelley	
Navy	- Mr. G. J. Oleniacz (A)	
Air Force	- Col. Robert L. Ventres (M)	
FBI	- Mr. Lawrence McWilliams (A)	
ERDA	- Mr. Robert Upchurch (M)	

Others Present

Air Force	- Mr. John J. Porasky (A)	
Air Force	- Lt. Col. Carl Wessel	
NSA		25X1
Army		
CIA		
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State	- Mr. William Pollack	
IC Staff		25X1
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1. The Minutes of the thirty-third meeting (HSC-M-033) were approved.

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2. [ ] announced that all Members have approved the proposed FOCUS Procedures paper circulated under HSC-ESG-026, 14 February 1975. He noted a minor editorial change suggested by the ERDA Member, and this was then accepted by the Committee. During subsequent discussion, General Wilson stressed again his opinion that benefits from the FOCUS exercise are derived from each step of the process, and he agreed with Mr. Thro's (State) observation that the concept of the entire exercise is to help the HSC make recommendations for improving human sources reporting. General Wilson advised that he intends to brief the National Intelligence Officers and the Director of Central Intelligence regarding the HSC-approved FOCUS Procedures. (The approved FOCUS Procedures paper was circulated to Members under HSC-C-122.)

3. The Chairman informed the Committee that he had met last week with Mr. Colby to discuss the thrust of HSC activities. During this meeting, General Wilson "walked" Mr. Colby through the proposed FOCUS Procedures paper and also through the draft HSC Action Program. The Chairman advised that Mr. Colby applauded the manner in which the Committee has been proceeding. During the discussion, the DCI stressed once more the need for a National HUMINT Plan (as specified in the HSC Action Program under Task 1.2).

4. The discussion then turned to the HSC Action Program, circulated earlier in the week under HSC-C-120. The Chairman declared again his intent that the Action Program be a reasonably dynamic document, and he assured the Committee that as we proceed, the Program will be added to, subtracted from, or revised as the Committee deems appropriate and necessary. At the Chairman's invitation, [ ] then proceeded to poll the Members. All Members concurred in the HSC Action Program for CY 1975 as circulated.

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5. Subsequently, the Chairman directed the Executive Steering Group (ESG) to consider further the Action Program and to provide the Committee with advice regarding how to proceed with the various Tasks. The recommendations are to include Task definitions, proposed approaches, suggested responsibilities, and reasonable target dates.

An ESG proposal is to be prepared for consideration at the next HSC meeting.

25X1 6. During the discussion of the Action Program, several other concerns were raised and considered. Mr. [ ] (CIA) noted a lack of precision in Task 4.7-- regarding a Committee role in providing recommendations for performance measurement and for program review and adjustment. General Wilson commented that the Task responsibility was assigned to ICS/HSC; he advised that program review was something that the IC Staff was charged with doing and that the HSC has a role to play. The General suggested that more precise, refined wording would be developed as the Committee proceeded with consideration and implementation of the Program. Mr. Laux (Treasury) expressed a special concern regarding

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information collection and reporting. The Chairman instructed that the Minutes reflect the Committee's concern and interest in how the HSC might usefully assist in this area. As a start, it was suggested that a briefing be provided to the Committee. (Such a briefing will be given at the HSC meeting scheduled for 27 February.) Finally, General Wilson suggested that the NSCIC Working Group recently had made a number of suggestions, some of which relate to current or proposed HSC activity. He stated that he would meet with the ESG and his IC Staff people to examine the NSCIC materials, and that appropriate portions would be excised and circulated to HSC Members.

25X1 7. The Committee then was briefed by [ ] 25X1  
[ ] Chief of the IC Staff Management, Planning and Resources Review Division, regarding the proposed 25X1  
Key Intelligence Questions Evaluation Process (KEP) for fiscal year 1975 and related matters. [ ]  
reviewed for the Committee the 1974 KEP Pilot Program in which the HSC had participated. Using vu-graphs, he summarized the operation of the program and noted certain tentative conclusions that could be drawn from the types of data acquired. General Wilson observed that the 1974 KEP data suggested that HUMINT as a discipline is overall the most important and the most cost-effective information collection system.

8. Turning to FY 75, [ ] explained how KIQ's and related KIQ Strategy Reports have been developed. He pointed out that other collection committees, and particularly the SIGINT Committee, have addressed the question of the overall resource impact of the relevant collection actions outlined in the Strategy Reports. In addition, the IC Staff is working with the NIO's to develop a modified quantitative KEP-type mechanism for relating information gains vis-a-vis the KIQ's to the appropriate resource expenditures. As in FY 74, the collection committees will be asked to acquire data from collection managers as part of this Process.

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9. [ ] and General Wilson both expressed various caveats about the KIQ/KEP Process and about the way that the data acquired could and should be used. But General Wilson also emphasized that the Process is not something devised in a subelement of some staff, but rather an information management system that Mr. Colby personally wants. After some discussion during which several Members expressed concerns, General Wilson suggested that the KIQ/KEP arrangements call for two inputs from the HSC in the near-term future.

- The HSC needs to examine the KIQ Strategy Reports and to consider the resource implications of the entire spectrum of 1975 KIQ's.
- Later the Committee will be asked to provide resource data regarding money expenditures related to collection actions stemming from, or otherwise suggested in the KIQ Strategy Reports.

The Chairman asked the Chairman, ESG, to meet with the appropriate IC Staff people and to work out an approach that is helpful in respect to the KIQ/KEP Process, while still being reasonable in terms of demands upon the HSC and its Members.

10. After the regular meeting, the Chairman convened a portion of the Committee in Executive Session to discuss very briefly the proposed special HSC subelement.

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Executive Secretary